

# The behavioral dimension of optimization

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# Outline

## 1 Introduction

## 2 Demand

## 3 Supply

## 4 Integrated framework

## 5 A simple example

## • A linear formulation

## • Example: one theater

## • Example: two theaters

## 6 Summary

## 7 Appendix: dealing with capacities

## • Example: two theaters



# Transportation systems



## Two dimensions

- Supply = infrastructure
- Demand = behavior, choices
- Congestion = mismatch

# Transportation systems

## Objectives

### Minimize costs



### Maximize satisfaction



# Transportation systems

## Maximize revenues

Revenues = Benefits - Costs

## Costs: examples

- Building infrastructure
- Operating the system
- Environmental externalities

## Benefits: examples

- Income from ticket sales
- Social welfare

# Demand-supply interactions

## Operations Research

- Given the demand...
- configure the system

## Behavioral models

- Given the configuration of the system...
- predict the demand

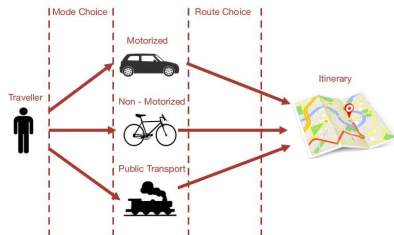
Johnson City Enterprise.  
Published Every Saturday,  
\$1. per year—Advance Payment.  
SATURDAY, APRIL 7, 1883.

**TIME TABLE**  
**E. T. V. & G. R. R.**

PASSENGER,	ARRIVES,
No. 1, West,	6:37, a. m.
No. 2, East,	9:45, p. m.
No. 3, West,	11:51, p.m.
No. 4, East,	3:56, a. m.
LOCAL FREIGHT,	ARRIVES,
No. 5,	7:20, a. m.
No. 8,	6:20, p. m.

Jno. W. EAKIN, Agent.

E. T. & W. N. C. R. R.  
Passenger, leaves, 7, a. m.  
" arrives, 6, p. m.  
J. C. HARDIN, Agent.



# Research objectives

## Framework for demand-supply interactions

- General: not designed for a specific application or context.
- Flexible: wide variety of demand and supply models.
- Scalable: the level of complexity can be adjusted.
- Integrated: not sequential.
- Operational: can be solved efficiently.



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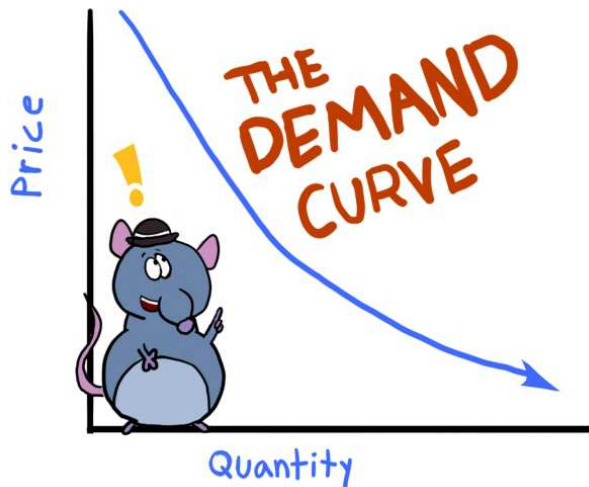
7 Appendix: dealing with capacities

• Example: two theaters





# Aggregate demand



# Aggregate demand



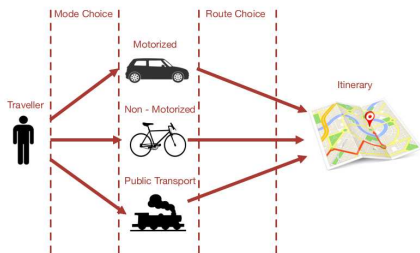
- Homogeneous population
- Identical behavior
- Price ( $P$ ) and quantity ( $Q$ )
- Demand function:  $Q = f(P)$
- Demand curve:  $P = f^{-1}(Q)$

# Disaggregate demand



- Heterogeneous population
- Different behaviors
- Many variables:
  - Attributes: price, travel time, reliability, frequency, etc.
  - Characteristics: age, income, education, etc.
- Complex demand/inverse demand functions.

# Disaggregate demand



## Behavioral models

- Demand = combination of individual choices.
- Modeling demand = modeling choice.
- Behavioral models: choice models.

# Choice models

## Daniel McFadden

- UC Berkeley 1963, MIT 1977, UC Berkeley 1991
- Laureate of *The Bank of Sweden Prize in Economic Sciences in Memory of Alfred Nobel 2000*
- Owns a farm and vineyard in Napa Valley
- “Farm work clears the mind, and the vineyard is a great place to prove theorems”



2000

# Decision rules

## Neoclassical economic theory

Preference-indifference operator  $\succsim$

① reflexivity

$$a \succsim a \quad \forall a \in \mathcal{C}_n$$

② transitivity

$$a \succsim b \text{ and } b \succsim c \Rightarrow a \succsim c \quad \forall a, b, c \in \mathcal{C}_n$$

③ comparability

$$a \succsim b \text{ or } b \succsim a \quad \forall a, b \in \mathcal{C}_n$$

# Decision rules

## Utility

$$\begin{aligned} \exists U_n : \mathcal{C}_n \longrightarrow \mathbb{R} : a \rightsquigarrow U_n(a) \text{ such that} \\ a \succsim b \Leftrightarrow U_n(a) \geq U_n(b) \quad \forall a, b \in \mathcal{C}_n \end{aligned}$$

## Remarks

- Utility is a latent concept
- It cannot be directly observed



# Decision rules

## Choice

- Individual  $n$
- Choice set  $\mathcal{C}_n = \{1, \dots, J_n\}$
- Utilities  $U_{in}, \forall i \in \mathcal{C}_n$
- $i$  is chosen iff  $U_{in} = \max_{j \in \mathcal{C}_n} U_{jn}$
- Underlying assumption: no tie.





## Example

Two transportation modes

$$U_1 = -\beta t_1 - \gamma c_1$$

$$U_2 = -\beta t_2 - \gamma c_2$$

with  $\beta, \gamma > 0$

Mode 1 is chosen if

$$U_1 \geq U_2 \text{ iff } -\beta t_1 - \gamma c_1 \geq -\beta t_2 - \gamma c_2$$

that is

$$-\frac{\beta}{\gamma} t_1 - c_1 \geq -\frac{\beta}{\gamma} t_2 - c_2$$

or

$$c_1 - c_2 \leq -\frac{\beta}{\gamma} (t_1 - t_2)$$

# Example

## Trade-off

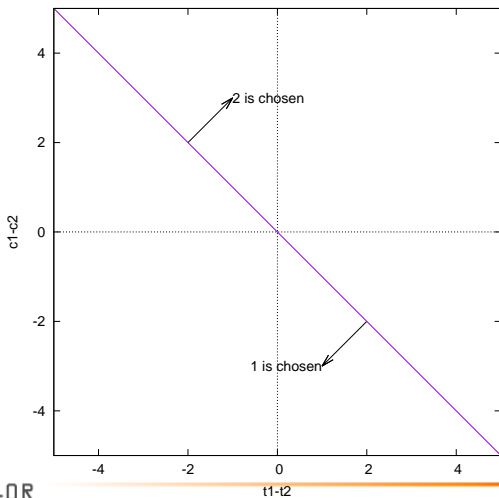
$$c_1 - c_2 \leq -\frac{\beta}{\gamma}(t_1 - t_2)$$

- $c_1 - c_2$  in currency unity (CHF)
- $t_1 - t_2$  in time units (hours)
- $\beta/\gamma$ : CHF/hours

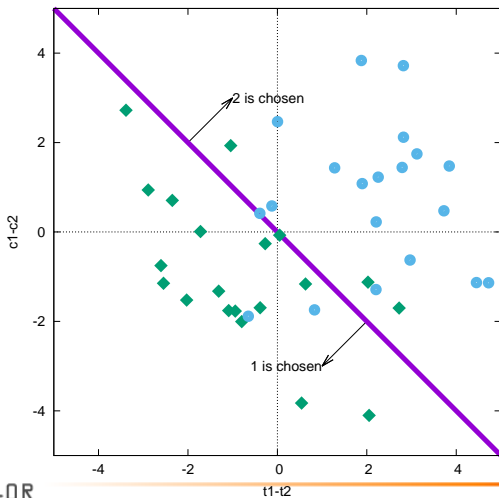
## Value of time

Willingness to pay to save travel time.

# Example



# Example



# Assumptions

## Decision-maker

- perfect discriminating capability
- full rationality
- permanent consistency

## Analyst

- knowledge of all attributes
- perfect knowledge of  $\succsim$  (or  $U_n(\cdot)$ )
- no measurement error

## Must deal with uncertainty

- Random utility models
- For each individual  $n$  and alternative  $i$

$$U_{in} = V_{in} + \varepsilon_{in}$$

and

$$P(i|C_n) = P[U_{in} = \max_{j \in C_n} U_{jn}] = P(U_{in} \geq U_{jn} \forall j \in C_n)$$

# Logit model

## Utility

$$U_{in} = V_{in} + \varepsilon_{in}$$

## Availability

$$y_{in} \in \{0, 1\}$$

Choice probability: logit model

$$P_n(i|C_n) = \frac{y_{in}e^{V_{in}}}{\sum_{j \in C} y_{jn}e^{V_{jn}}}$$

- Decision-maker  $n$
- Alternative  $i \in C_n$



Variables:  $x_{in} = (z_{in}, s_n)$

Attributes of alternative  $i$ :  $z_{in}$

- Cost / price
- Travel time
- Waiting time
- Level of comfort
- Number of transfers
- Late/early arrival
- etc.

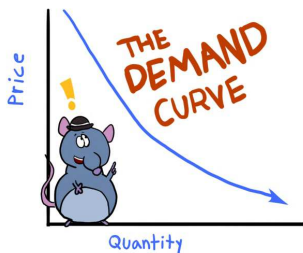
Characteristics of decision-maker  $n$ :

$s_n$

- Income
- Age
- Sex
- Trip purpose
- Car ownership
- Education
- Profession
- etc.



# Demand curve



Disaggregate model

$$P_n(i|p_{in}, z_{in}, s_n)$$

Total demand

$$D(i) = \sum_n P_n(i|p_{in}, z_{in}, s_n)$$

Difficulty

Non linear and non convex in  $p_{in}$  (and  $z_{in}$ )





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# Optimization problem

Given...

the demand

Find...

the best configuration of the transportation system.



## Example: airline

### Context

- An airline considers to propose various destinations  $i = \{1, \dots, J\}$  to its customers.
- Each potential destination  $i$  is served by an aircraft, with capacity  $c_i$ .
- The price of the ticket for destination  $i$  is  $p_i$ .
- The demand is known:  $W_i$  passengers want to travel to  $i$ .
- The fixed cost of operating a flight to destination  $i$  is  $F_i$ .
- The airline cannot invest more than a budget  $B$ .

### Question

What destinations should the airline serve to maximize its revenues?

# Example: airline

## Decisions variables

$y_i \in \{0, 1\}$ : 1 if destination  $i$  is served, 0 otherwise.

## Maximize revenues

$$\max \sum_{i=1}^J \min(W_i, c_i) p_i y_i$$

## Constraints

$$\sum_{i=1}^J F_i y_i \leq B$$

# Example: airline

## Integer linear optimization problem

- Decision variables are integers.
- Objective function and constraints are linear.
- Here: knapsack problem.

## Solving the problem

- Branch and bound
- Cutting planes



# Example: airline

## Pricing

- What price  $p_i$  should the airline propose?

$$\max \sum_{i=1}^J \min(W_i, c_i) p_i y_i$$

## Issues

- Non linear objective
- Unbounded problem



## Example: airline

### Unbounded problem

- As demand is constant, the airline can make money with very high prices.
- We need to take into account the impact of price on demand.

### Logit model

$$W_i = \sum_n P_n(i | p_i, z_{in}, s_n)$$

$$P_n(i | p_i, z_{in}, s_n) = \frac{y_i e^{V_{in}(p_i, z_{in}, s_n)}}{\sum_{j \in \mathcal{C}} y_j e^{V_{jn}(p_j, z_{jn}, s_n)}}.$$

The problem becomes highly non linear.

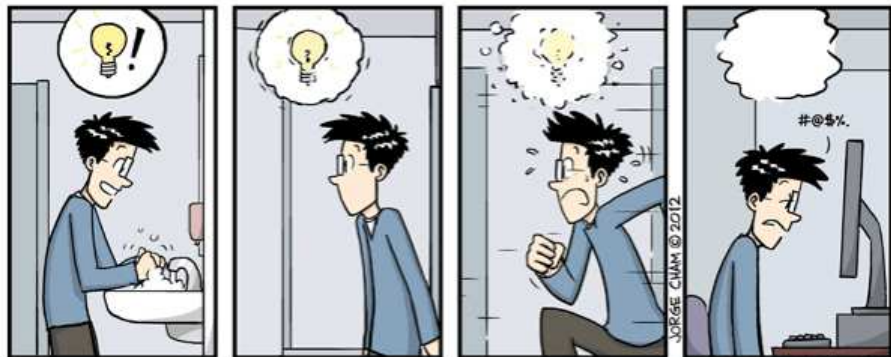
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# The main idea



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# The main idea

## Linearization

Hopeless to linearize the logit formula (we tried...)

## First principles

Each customer solves an optimization problem

## Solution

Use the utility and not the probability



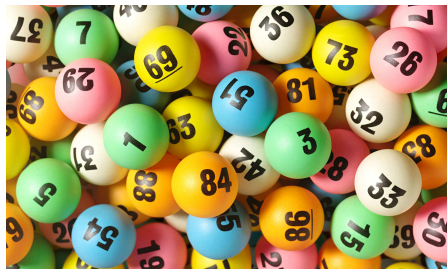
# A linear formulation

## Utility function

$$U_{in} = V_{in} + \varepsilon_{in} = \sum_k \beta_k x_{ink} + f(z_{in}) + \varepsilon_{in}.$$

## Simulation

- Assume a distribution for  $\varepsilon_{in}$
- E.g. logit: i.i.d. extreme value
- Draw  $R$  realizations  $\xi_{inr}$ ,  
 $r = 1, \dots, R$
- The choice problem becomes deterministic



# Scenarios

## Draws

- Draw  $R$  realizations  $\xi_{inr}$ ,  $r = 1, \dots, R$
- We obtain  $R$  scenarios

$$U_{inr} = \sum_k \beta_k x_{ink} + f(z_{in}) + \xi_{inr}.$$

- For each scenario  $r$ , we can identify the largest utility.
- It corresponds to the chosen alternative.



# Comparing utilities

## Variables

$$\mu_{ijnr} = \begin{cases} 1 & \text{if } U_{inr} \geq U_{jnr}, \\ 0 & \text{if } U_{inr} < U_{jnr}. \end{cases}$$

## Constraints

$$(\mu_{ijnr} - 1)M_{nr} \leq U_{inr} - U_{jnr} \leq \mu_{ijnr}M_{nr}, \forall i, j, n, r.$$

where

$$|U_{inr} - U_{jnr}| \leq M_{nr}, \forall i, j,$$



# Comparing utilities

$$(\mu_{ijnr} - 1)M_{nr} \leq U_{inr} - U_{jnr} \leq \mu_{ijnr}M_{nr}, \forall i, j, n, r.$$

Constraints:  $\mu_{ijnr} = 1$

$$0 \leq U_{inr} - U_{jnr} \leq M_{nr}, \forall i, j, n, r.$$

$$U_{jnr} \leq U_{inr}, \forall i, j, n, r.$$

Constraints:  $\mu_{ijnr} = 0$

$$-M_{nr} \leq U_{inr} - U_{jnr} \leq 0, \forall i, j, n, r.$$

$$U_{inr} \leq U_{jnr}, \forall i, j, n, r.$$

# Comparing utilities

$$(\mu_{ijnr} - 1)M_{nr} \leq U_{inr} - U_{jnr} \leq \mu_{ijnr}M_{nr}, \forall i, j, n, r.$$

Equivalence if no tie

$$\mu_{ijnr} = 1 \implies U_{inr} \geq U_{jnr}$$

$$\mu_{ijnr} = 0 \implies U_{inr} \leq U_{jnr}$$

$$U_{inr} > U_{jnr} \implies \mu_{ijnr} = 1$$

$$U_{inr} < U_{jnr} \implies \mu_{ijnr} = 0$$

# Accounting for availabilities

## Motivation

- If  $y_i = 0$ , alternative  $i$  is not available.
- Its utility should not be involved in any constraint.

## New variables: two alternatives are both available

$$\eta_{ij} = y_i y_j$$

## Linearization:

$$y_i + y_j \leq 1 + \eta_{ij},$$

$$\eta_{ij} \leq y_i,$$

$$\eta_{ij} \leq y_j.$$



# Comparing utilities of available alternatives

## Constraints

$$M_{nr}\eta_{ij} - 2M_{nr} \leq U_{inr} - U_{jnr} - M_{nr}\mu_{ijnr} \leq (1 - \eta_{ij})M_{nr}, \forall i, j, n, r.$$

$$\eta_{ij} = 1 \text{ and } \mu_{ijnr} = 1$$

$$0 \leq U_{inr} - U_{jnr} \leq M_{nr}, \forall i, j, n, r.$$

$$\eta_{ij} = 1 \text{ and } \mu_{ijnr} = 0$$

$$-M_{nr} \leq U_{inr} - U_{jnr} \leq 0, \forall i, j, n, r.$$

# Comparing utilities of available alternatives

## Constraints

$$M_{nr}\eta_{ij} - 2M_{nr} \leq U_{inr} - U_{jnr} - M_{nr}\mu_{ijnr} \leq (1 - \eta_{ij})M_{nr}, \forall i, j, n, r.$$

$$\eta_{ij} = 0 \text{ and } \mu_{ijnr} = 1$$

$$-M_{nr} \leq U_{inr} - U_{jnr} \leq 2M_{nr}, \forall i, j, n, r,$$

$$\eta_{ij} = 0 \text{ and } \mu_{ijnr} = 0$$

$$-2M_{nr} \leq U_{inr} - U_{jnr} \leq M_{nr}, \forall i, j, n, r,$$

# Comparing utilities of available alternatives

## Valid inequalities

$$\begin{aligned}\mu_{ijnr} &\leq y_i, & \forall i, j, n, r, \\ \mu_{ijnr} + \mu_{jinr} &\leq 1, & \forall i, j, n, r.\end{aligned}$$



# The choice

## Variables

$$w_{inr} = \begin{cases} 1 & \text{if } n \text{ chooses } i \text{ in scenario } r, \\ 0 & \text{otherwise} \end{cases}$$

## Maximum utility

$$w_{inr} \leq \mu_{ijnr}, \forall i, j, n, r.$$

## Availability

$$w_{inr} \leq y_i, \forall i, n, r.$$

# The choice

One choice

$$\sum_{i \in \mathcal{C}} w_{inr} = 1, \forall n, r.$$



# Demand and revenues

## Demand

$$W_i = \frac{1}{R} \sum_{n=1}^n \sum_{r=1}^R w_{inr}.$$

## Revenues

$$R_i = \frac{1}{R} \sum_{n=1}^N p_i \sum_{r=1}^R w_{inr}.$$



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# A simple example



## Data

- $\mathcal{C}$ : set of movies
- Population of  $N$  individuals
- Utility function:

$$U_{in} = \beta_{in} p_{in} + f(z_{in}) + \varepsilon_{in}$$

## Decision variables

- What movies to propose?  $y_i$
- What price?  $p_{in}$



# Demand model

## Logit model

Probability that  $n$  chooses movie  $i$ :

$$P(i|y, p_n, z_n) = \frac{y_i e^{\beta_{in} p_{in} + f(z_{in})}}{\sum_j y_j e^{\beta_{jn} p_{jn} + f(z_{jn})}}$$

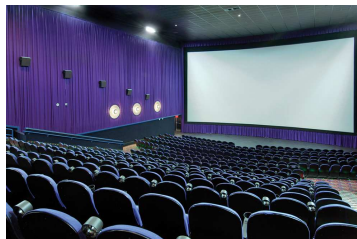
Total revenue:

$$\sum_{i \in C} y_i \sum_{n=1}^N p_{in} P(i|y, p_n, z_n)$$

Non linear and non convex in the decision variables



# Example: programming movie theaters



## Data

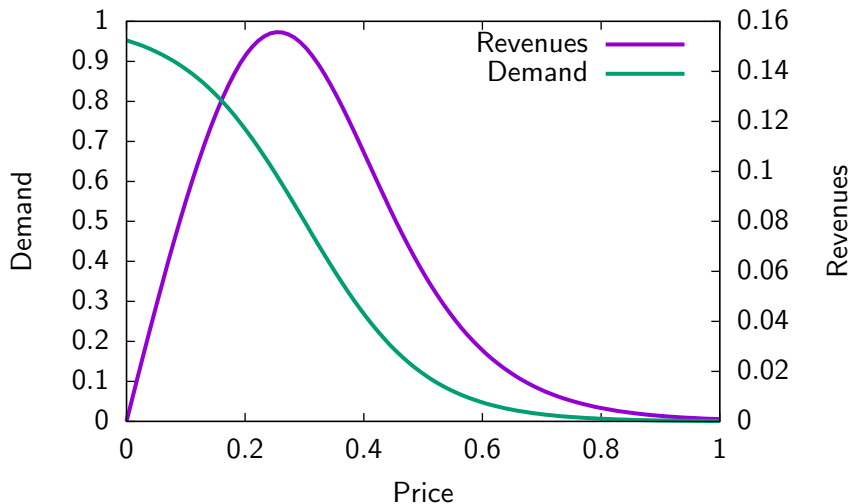
- Two alternatives: my theater ( $m$ ) and the competition ( $c$ )
- We assume an homogeneous population of  $N$  individuals

$$U_c = 0 + \varepsilon_c$$

$$U_m = \beta_c p_m + \varepsilon_m$$

- $\beta_c < 0$
- Logit model:  $\varepsilon_m$  i.i.d. EV

# Demand and revenues



# Optimization (with GLPK)

## Data

- $N = 1$
- $R = 100$
- $U_m = -10p_m + 3$
- Prices: 0.10, 0.20, 0.30, 0.40, 0.50

## Results

- Optimum price: 0.3
- Demand: 56%
- Revenues: 0.168

# Heterogeneous population



Two groups in the population

$$U_{in} = \beta_n p_i + c_n$$

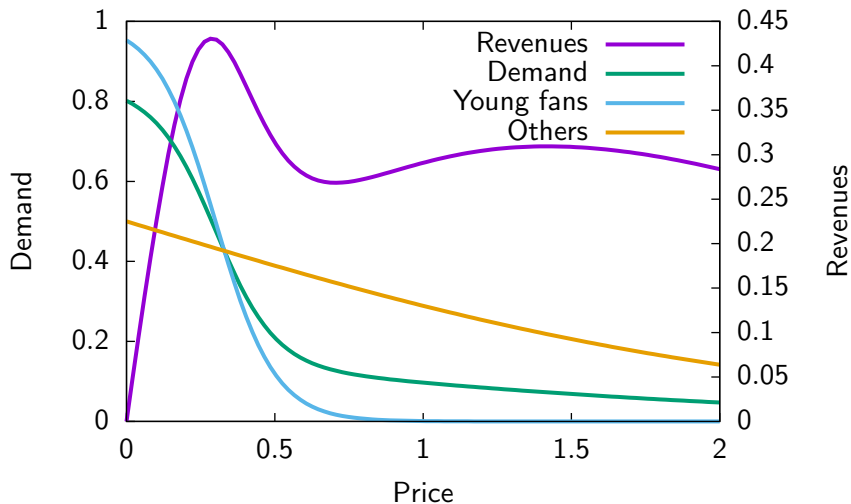
Young fans: 2/3

$$\beta_1 = -10, c_1 = 3$$

Others: 1/3

$$\beta_1 = -0.9, c_1 = 0$$

# Demand and revenues



# Optimization

## Data

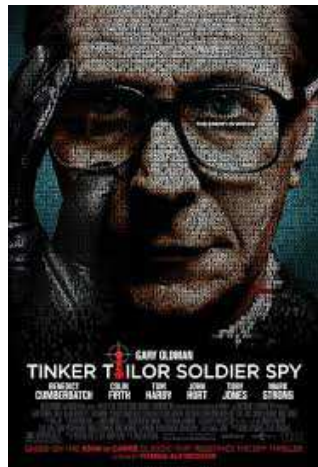
- $N = 3$
- $R = 100$
- $U_{m1} = -10p_m + 3$
- $U_{m2} = -0.9p_m$
- Prices: 0.3, 0.7, 1.1, 1.5, 1.9

## Results

- Optimum price: 0.3
- Customer 1 (fan): 60% [theory: 50 %]
- Customer 2 (fan) : 49% [theory: 50 %]
- Customer 3 (other) : 45% [theory: 43 %]
- Demand: 1.54 (51%)
- Revenues: 0.48



# Two theaters, different types of films





# Two theaters, different types of films

## Theater $m$

- Expensive
- Star Wars Episode VII

## Theater $k$

- Cheap
- Tinker Tailor Soldier Spy

## Heterogeneous demand

- Two third of the population is young (price sensitive)
- One third of the population is old (less price sensitive)

# Two theaters, different types of films

## Data

- Theaters  $m$  and  $k$
- $N = 6$
- $R = 10$
- $U_{mn} = -10p_m + 4$ ,  $n = 1, 2, 4, 5$
- $U_{mn} = -0.9p_m$ ,  $n = 3, 6$
- $U_{kn} = -10p_k + 0$ ,  $n = 1, 2, 4, 5$
- $U_{kn} = -0.9p_k$ ,  $n = 3, 6$
- Prices  $m$ : 1.0, 1.2, 1.4, 1.6, 1.8
- Prices  $k$ : half price

## Theater $m$

- Optimum price  $m$ : 1.6
- 4 young customers: 0
- 2 old customers: 0.5
- Demand: 0.5 (8.3%)
- Revenues: 0.8

## Theater $k$

- Optimum price  $m$ : 0.5
- Young customers: 0.8
- Old customers: 1.5
- Demand: 2.3 (38%)
- Revenues: 1.15

# Two theaters, same type of films

## Theater $m$

- Expensive
- Star Wars Episode VII

## Theater $k$

- Cheap
- Star Wars Episode VIII

## Heterogeneous demand

- Two third of the population is young (price sensitive)
- One third of the population is old (less price sensitive)

# Two theaters, same type of films

## Data

- Theaters  $m$  and  $k$
- $N = 6$
- $R = 10$
- $U_{mn} = -10p_m + 4$ ,  
 $n = 1, 2, 4, 5$
- $U_{mn} = -0.9p_m$ ,  $n = 3, 6$
- $U_{kn} = -10p_k + 4$ ,  
 $n = 1, 2, 4, 5$
- $U_{kn} = -0.9p_k$ ,  $n = 3, 6$
- Prices  $m$ : 1.0, 1.2, 1.4, 1.6, 1.8
- Prices  $k$ : half price

## Theater $m$

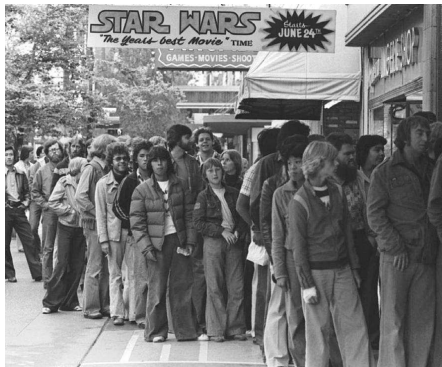
- Optimum price  $m$ : 1.8
- Young customers: 0
- Old customers: 1.9
- Demand: 1.9 (31.7%)
- Revenues: 3.42

## Theater $k$

Closed

## Extension: dealing with capacities

- Demand may exceed supply
- Not every choice can be accommodated
- Difficulty: who has access?
- Assumption: priority list is exogenous



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# Summary

## Demand and supply

- Supply: prices and capacity
- Demand: choice of customers
- Interaction between the two

## Discrete choice models

- Rich family of behavioral models
- Strong theoretical foundations
- Great deal of concrete applications
- Capture the heterogeneity of behavior
- Probabilistic models

# Optimization

## Discrete choice models

- Non linear and non convex
- Idea: use utility instead of probability
- Rely on simulation to capture stochasticity

## Proposed formulation

- General: not designed for a specific application or context.
- Flexible: wide variety of demand and supply models.
- Scalable: the level of complexity can be adjusted.
- Integrated: not sequential.
- Operational: can be solved efficiently.



# Ongoing research

## Revenue management

Airlines, train operators, etc.

## Decomposition methods

- Scenarios are (almost) independent from each other (except objective function)
- Individuals are also loosely coupled (except for capacity constraints)



# Thank you!

Questions?



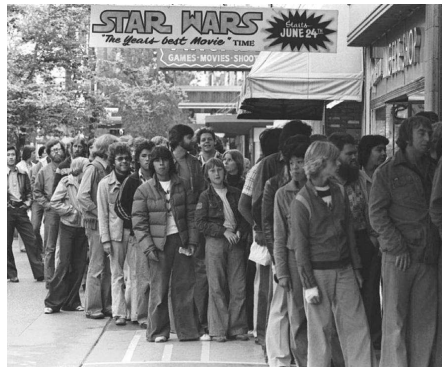
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# Dealing with capacities

- Demand may exceed supply
- Not every choice can be accommodated
- Difficulty: who has access?
- Assumption: priority list is exogenous



# Priority list

## Application dependent

- First in, first out
- Frequent travelers
- Subscribers
- ...

## In this framework

The list of customers must be sorted



# Dealing with capacities

## Variables

- $y_{in}$ : decision of the operator
- $y_{inr}$ : availability

## Constraints

$$\sum_{n=1}^N w_{inr} \leq c_i$$

$$y_{inr} \leq y_{in}$$

$$y_{i(n+1)r} \leq y_{inr}$$

# Constraints

$$c_i(1 - y_{inr}) \leq \sum_{m=1}^{n-1} w_{imr} + (1 - y_{in})c_{\max}$$

$$y_{in} = 1, y_{inr} = 1$$

$$0 \leq \sum_{m=1}^{n-1} w_{imr}$$

$$y_{in} = 1, y_{inr} = 0$$

$$c_i \leq \sum_{m=1}^{n-1} w_{imr}$$

$$y_{in} = 0, y_{inr} = 0$$

$$c_i \leq \sum_{m=1}^{n-1} w_{imr} + c_{\max}$$

# Constraints

$$\sum_{m=1}^{n-1} w_{imr} + (1 - y_{in})c_{\max} \leq (c_i - 1)y_{inr} + \max(n, c_{\max})(1 - y_{inr})$$

$$y_{in} = 1, y_{inr} = 1$$

$$1 + \sum_{m=1}^{n-1} w_{imr} \leq c_i$$

$$y_{in} = 1, y_{inr} = 0$$

$$\sum_{m=1}^{n-1} w_{imr} \leq \max(n, c_{\max})$$

$$y_{in} = 0, y_{inr} = 0$$

$$\sum_{m=1}^{n-1} w_{imr} + c_{\max} \leq \max(n, c_{\max})$$



# Two theaters, different types of films

## Data

- Theaters  $m$  and  $k$
- Capacity: 2
- $N = 6$
- $R = 5$
- $U_{mn} = -10p_m + 4$ ,  $n = 1, 2, 4, 5$
- $U_{mn} = -0.9p_m$ ,  $n = 3, 6$
- $U_{kn} = -10p_k + 0$ ,  $n = 1, 2, 4, 5$
- $U_{kn} = -0.9p_k$ ,  $n = 3, 6$
- Prices  $m$ : 1.0, 1.2, 1.4, 1.6, 1.8
- Prices  $k$ : half price

## Theater $m$

- Optimum price  $m$ : 1.8
- Demand: 0.2 (3.3%)
- Revenues: 0.36

## Theater $k$

- Optimum price  $m$ : 0.5
- Demand: 2 (33.3%)
- Revenues: 1.15

## Example of two scenarios

Customer	Choice	Capacity $m$	Capacity $k$
1	0	2	2
2	0	2	2
3	$k$	2	1
4	0	2	1
5	0	2	1
6	$k$	2	0

Customer	Choice	Capacity $m$	Capacity $k$
1	0	2	2
2	$k$	2	1
3	0	2	1
4	$k$	2	0
5	0	2	0
6	0	2	0



# Two theaters: all prices divided by 2

## Data

- Theaters  $m$  and  $k$
- Capacity: 2
- $N = 6$
- $R = 5$
- $U_{mn} = -10p_m + 4$ ,  $n = 1, 2, 4, 5$
- $U_{mn} = -0.9p_m$ ,  $n = 3, 6$
- $U_{kn} = -10p_k + 0$ ,  $n = 1, 2, 4, 5$
- $U_{kn} = -0.9p_k$ ,  $n = 3, 6$
- Prices  $m$ : 0.5, 0.6, 0.7, 0.8, 0.9
- Prices  $k$ : half price

## Theater $m$

- Optimum price  $m$ : 0.5
- Demand: 1.4
- Revenues: 0.7

## Theater $k$

- Optimum price  $m$ : 0.45
- Demand: 1.6
- Revenues: 0.72

## Example of two scenarios

Customer	Choice	Capacity $m$	Capacity $k$
1	0	2	2
2	0	2	2
3	0	2	2
4	$k$	2	1
5	$k$	2	0
6	0	2	0

Customer	Choice	Capacity $m$	Capacity $k$
1	$k$	2	1
2	$k$	2	0
3	0	2	0
4	$m$	1	0
5	0	1	0
6	$m$	0	0

